

Vol. XXIX, No. 4



### Weapons 101

Cadets learn proper ways to use M16s ... pg.3

**Conn.** — Screen legend Katharine Hepburn died Sunday at her home in Old Saybrook, Conn. at age 96.

She won four Academy Awards for her lead roles and 12 nominations for best actress. Those nominations stood as a record until this year when Meryl Streem surpassed Hepburn

**Chicago** — Twelve people were killed Sunday when two wooden porches filled with college students collapsed during a party. Another 57 were injured in the accident.

The top porch from a third-story window collapsed onto the second porch, before both plunged into an alley below.

The Chicago Building Commission is warning Chicagoans not to overload porches for the holiday weekend.

**La.** — The Gulf Coast is under a hurricane watch as Tropical Storm Bill headed for the coast of Louisana earlier this week.

Authorities in Louisiana remained on alert as Bill dumped rain on already saturated ground in the southern part of the state.

Waco, Texas — The Waco Police Department is investigating the disappearance of Baylor University basketball player Patrick Dennehy as a possible homicide. According to the Associated Press, leads in the case indicate his teammates may be involved.

Dennehy, 21, was last seen June 11. Dennehy is a 6-foot-10 junior center from Santa Clara, Calf.

Camp, Boom, Iraq — More than 60 Iraqis were arrested Sunday by U.S. troops in a major operation to crush insurgents and capture senior figures from Saddam Hussein's regime.

The operation dubbed "Sidewinder," is expected to last several days. More than 20 raids involving air and ground forces were carried out as part of the operation.

The arrests were made to halt a wave of deadly attacks on U.S. troops.

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## **Bold Leader** exercise is course finale

BY NICHOLAS STOUT Staff writer

Hanging from the top of a 55-foot climbing complex suspended from a rope being held by two of the members of his squad, it quickly became apparent to Dustin Welin, 1/A/1-46, from Indiana University-Purdue University Indianapolis, what the Bold Leader field training exercise was all about — the people beside you.

"You realize that this is all about the team," Welin said. "You don't think about it when you are on the ground but when you get up there it hits you — you have to trust your guys holding you up there."

Teamwork was only one of the many lessons learned as squads of Alpha Company veered into the final straight-away of the Leaders Training

With all of the early morning physical training and tactical lessons in basic rifle marksmanship, rappelling, stream crossing and squad maneuvers; cadets of A/1-46 got a chance to put their new skills to work at Bold Leader, a six day field exercise that is the capstone training event of LTC.

At Bold Leader cadets are challenged in events such as hiking five and one-half miles through the woods, making a raft out of their field gear and maneuvering through the woods in an ultimate game of paintball.

The lessons learned at this test of physical and emotional stamina are a stepping stone for cadets as they will make their way into their MS 3 years in school according to Maj. David Silbaugh, the executive officer of

"Cadets have trained the past three weeks for this exercise," Silbaugh said. "This is where we take all of those individual skills learned and put them together to build as a team."

Bold Leader is divided into three training sites where cadets build on their leadership skills. Where Eagles Dare includes obstacles such as: a 55-foot climbing wall, a ropes course and a confidence course. Call of the



Michelle Lohmann/Leader

Cadets from A/1-46 plunge after their raft failed to stay together in an exercise during water operations.

Wild is the site that will give cadets lessons on survival in the field, escape and evasion and water operations. Bold Warrior challenges cadets with a face off in a heavy firefight of paintballs after completing a 5 1/2 mile hike through the woods and rappelling.

The A/1-46 squads were split up over the training sights and spent two days at each site sleeping out in the open and training all day to complete the various missions and obstacles the training sites present.

"The mission here is to teach leadership skills and teach them to have fun at the same time," said Maj. Mike Shores, the officer in charge of Where Eagles Dare. "The training objectives are to incorporate the 16 leadership dimensions in their activities."

With the mission at hand, the cadets of Alpha Company were eager to put the training they have gathered over the weeks into action.

"It was a lot of fun to get all the training we received beforehand—but it is even better to get out here and put that training all together," said Shannon Maxin, 1/A/1-46, from John Carroll University.

To ensure a safe, learning experience officers and NCOs were assigned to each squad. Their duties included coaching, mentoring and training the cadets at each training site.

"We are with the cadets throughout the duration of the FTX," said Maj.

See BOLD, pg.8

### College faculty live day in cadet's shoes

BY LINDSAY SAINLAR Staff writer

They looked like cadets in their Battle Dress Uniforms as they ran from their transportation bus to file in for Water Survival at Gammon Pool on June 25. With a closer look however, it was plain to see that these laughing individuals with black ROTC embroidered hats were merely civilians in

The pseudo-cadets included approximately 85 coaches, professors and deans from various universities across the United States who traveled to Fort Knox to participate in a Leadership Symposium.

The purpose of the symposium is to give the educators a snapshot of what goes on at the Leader's Training Course and a better understanding of how the Army works so they can properly educate and inform potential ROTC candidates using their own experience. It is also an opportunity for the educators to enhance their leadership capabilites.

For five days they were treated loosely like cadets and instructed how to perform Drill and Ceremony, rappel from a 37-foot tower and how to prepare a Meal Ready-to Eat, which they ate



Retired Maj. Gen. Issac D. Smith jokes with Master Sgt. Nichols. Smith visitied a LTC training site during a tour with IR participants.

with cadets.

Spencer Lightsy, admissions counselor at the University of Houston went Aussie (head first) down the rappel tower. He said he wasn't scared going down the rappel tower because he knew he was in capable hands.

"I think what was good for me was learning to trust the equipment and not so much trusting myself," Lightsy said.

He said participating in the symposium has made him even more supportive of the Army and its programs.

"It's more than just a faceless Army now. You get to know people and their stories and where they're from," Lightsy said, who also plans on taking home an MRE for his wife to sample.

He wasn't the only representative impacted by what they saw.

"I've been impressed with the professionalism of the lieutenants who are very young and their ability to articulate their jobs and lead us old people," Nancy Loncto, the assistant director for the Southeast Asia Program for Cornell University, said.

Loncto, who never predicted that she would be holding an M16 as she stepped blind folded from a high dive, said she was most amazed by the concerned leadership she saw during Water Survival for those individuals who couldn't swim or were terrified of deep water.

"The compassion that existed in the lieutenants for those individuals who were not strong swimmers and the ability they had to take those individuals all the way to the top of the diving

See EDUCATORS, pg.2



By Col. Paul L. Willis
Leader's Training Course Commander



As of today, two companies have successfully completed all requirements for graduation and have returned to their homes and colleges. For the remaining cadets, your day is just around the corner; I encourage you to continue to work hard and maintain a positive attitude throughout and never give up. I am proud of your accomplishments thus far.

In my previous columns, I have centered my remarks around leadership, leadership traits and the Army Values. I'd like to shift gears and discuss Officership; a difficult topic at best to define and explain.

The United States Military Academy at West Point, and several other Army publications since, have recently tackled this topic. I want to share with you some of those perspectives on Officership and highlight some of the significant points made. Remember, ROTC is the vehicle to Officership, much the same way medical school is a vehicle to becoming a doctor.

We are a profession...a profession of arms, providing our citizens functions that are necessary for their well being and survival. We serve our country as a whole and provide what the average citizen alone cannot provide for...the common defense of our nation.

As a future officer, you will take a commissioning Oath which serves to formalize your obligation as an officer in the Army. The obligation you make upon accepting your commission and taking this oath serves two purposes: first it will

l establish your individual accountability as an officer to this Nation, and second strengthens our support by the American people on our claim that the military is a true profession.

As a future professional officer in the Army, you must live principled lives, both on and off duty and deeply internalize the spititual, intellectual, warrior and physical ethos. In addition to the seven corps Army Values of Loyalty, Duty, Respect, Selfless Service, Honor, Integrity and Personal Courage, there are additional principles that helps provide consistent and professional behavior in all of our daily lives as professional officers.

Competence. It includes more than just knowing your job, but having worldly wisdom, creativity and confidence in your own abilities. You are committed to mastering your profession and by that are committed to continued learning.

**Subordination**. As a professional officer we understand that the military is subject to civilian authority and do not involve ourselves in domestic policy or go beyond the basic rights of being a citizen.

Leadership. You must always remember to lead by example. You should never expect your subordinates to do something that you are not willing to do. This is where those personal attributes of spiritual, physical, warrior spirit and intellect come into play, and should serve as examples to emulate.

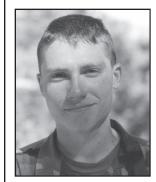
When you take the oath of commissioning you are obligated to live by the Army values and the principles that help to define who we are as a profession. You must embrace these principles and live them on a day-to-day basis. They help to define and guide us as leaders of soldiers in the Army.

## Cadet Talk

The LTC question of the week ...

Leader staff writer Cassie Slaughter asked cadets:

"What have you experienced here at LTC with the other cadets that you didn't expect to?"



"I actually got to know more **people** than I expected to. I thought that we were basically going to come and do our job, but in the long run, I **realized** that this is all about **group effort**. Knowing that helped us to work better together."

Bryan Pauley Marshall University 4/A/1-46



"The teamwork activities helped us to get closer to each other. LTC is really all about trust. Most of us came here with fear, but working together and trusting each other really helped us to conquer our fears and get the job done."

Florian Strambu Indiana University 4/A/1-46



"The training was definitely tougher than I expected, but the teamwork was what shocked me. There were people from all over working together to get every task accomplished.."

> Veronica Duncan Alcorn State University 3/A/1-46

> > Photos by Michele Lohman/Leader

### Educators enhance leadership skills

From page one

board was absolutely amazing," Loncto said.

"If you think about the age of the people that have that maturity of judgment around compassion to do that – that's a complete role reversal right there."

After this experience she plans on telling students that that taking Army ROTC is the opportunity of a lifetime.

"The Army has training programs that are nonexistent anywhere else and I'm going to tell them that the caliber of those they'll be working

with is outstanding," she said.

After witnessing LTC, some representatives believe a form of military service should be required for everyone.

"It makes leaders out of our young people," said Thomas Carter III, assistant dean for the College of Engineering from the University of Arkansas. "I think it also builds character and by doing this, it could also provide a path for a lot of students who are undecided with what they want to do in life."

The representatives weren't just impressed with the leadership training or the facilities, they were also amazed by the cadets' strong will

"In terms of talking to the cadets, one of the things I keep hearing over and over is how they've been able to overcome their personal challenges and fears to do their training," Lightsy said. "I would definitely recommend anyone to come to this camp."

#### **Corrections**

Master Sgt. Kirk Parker's rank was inaccurately identified in a story about the LNO that ran June 20.

A caption on page seven of the June 20 Leader inaccurately listed the school of Cadet Tamica Brock, 2/E/1-46, who attends The University of Missouri-Rolla.

The Leader will print any corrections brought to the attention of Assistant Editor Gina Vaile. You can reach the PAO by calling 624-6671.

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## Cadets learn basic rifle marksmanship





**Top:** Sean McCarty, 1/E/1-46 from Wingate University, and Kevin Chaples, 1/E/1-46 from Embry-Riddle Aueronautical University, listen to instructions on assembling and dissembling their weapons.

**Above:** Andy Simons, 1/E/1-46 from University of New Mexico, carries his target back to the tower after grouping.

Photos by Michelle Lohmann/Leader BY LINDSAY SAINLAR
Staff writer

The objective: one shot, one kill. That's what cadets learned during the second week of training at LTC.

Flat-faced and squinting in the midday sun, with one leg cocked out to the side of her trigger finger, Cadet Elizabeth Watson, 3/E/1-46, Ole Miss, concentrated on the target in front of her as empty cartridges were sent flying out of her M16 during phase four of Basic Rifle Marksmanship.

The Echo Company spent three days mastering the art of rifle marksmanship. Cadets went through six separate phases: assembly/disassembly, two sessions of weaponeer, grouping, zero and practice fire. Holding a weapon gives some cadets a high

like no other they've known.

"Guns are phallic in nature. Having a gun, a weapon is an empowering experience, especially in the military," Cadet Nick Shoemaker, 1/E/1-46, Northwest Nazarene University, said.

Staff Sgt. Michael Snyder, drill sergeant, seconds Shoemaker's opinion.

"Basically it doesn't matter how big or small you are, you have the ability to take a life or give a life if you want to," Snyder said.

During assembly/disassembly cadets took apart their M16s, breaking them down to 15 separate parts and learned the function of each. After disassembling, cadets were required to put their guns back together as quickly as possible.

"It doesn't matter how you put your weapon back together, so long as you get it back together," Staff Sgt. Craig Maxwell told cadets who were sitting on the floor of their barracks staring at their disassembled guns.

Cadet Philip Granados, 4/E/1-46, University of Dayton, said he put his weapon back together in two minutes and five

"It was fun learning how to aim it, take it apart and put it back together," Granados said.

Snyder said it's important for cadets to be familiar with all the parts of their rifle.

"If they don't know their weapon, they aren't going to know how to operate the thing right," Snyder said.

After assembly/disassembly, the cadets were moved to the weaponeer portion of BRM. During weaponeer they were briefed

on everything from how to hold the weapon, shoot the rifle and how to breathe while releasing the trigger.

Cadets were then given a chance to apply the four fundamentals of marksmanship (steady position, aiming, breath control and trigger squeeze) on a 300-meter target simulator in which they were to hit eight of twelve shots on a template of four centimeters in diameter.

Second Lt. Jason Crist, squad tactical officer in Echo Company, said, "It's all in how they listen and apply and do what they're supposed to do."

After a good nights sleep, cadets were brought out to Handiboe Range to practice shooting at targets with a real M16. They were required to group their shots – meaning three rounds were expected to be in close proximity of one another anywhere on the target.

Some cadets found grouping to be more difficult than weaponeer, but were forced to keep shooting until they mastered the concept.

"Little bitty mistakes have a big outcome," Cadet Joe Sparks, 4/E/1-46, University of Alabama, said. "The training here is really good though, by the end of the day everyone's shooting should be squared away."

Cadets then took a lunch break and began their zeroing process, a more strenuous task of grouping — cadets were required to hit three shots in the center of the target.

On the third day of BRM, cadets traveled to Morgan-Reilly Range to take their turn at shooting forest green pop-up targets. The pop-up targets were strategically placed at distances that ranged from 50 to 300 feet.

Cadet Asa Evans, 2/E/1-46, North Carolina A&T State University, hit 35 of the 40 targets that popped up. He said he was proud of his accomplishment.

Cadets shot 20 rounds standing in a foxhole with their M16 prone supported by three sandbags and another 20 rounds laying outside their fighting position, with their weapon unsupported.

Some struggled with the assignment. Cadet Anthony Leone 4/E/1-46, Cornell University, was one of the last cadets to complete his practice fire. However, Leone said he seems to be getting the hang of it.

"It feels more comfortable every time you shoot it," Leone said.

### General Byrnes speaks to Delta and Echo



Michelle Lohmann/Leader

General Byrnes speaks in Haszard Auditorium to cadets and cadre of Echo and Delta Companies. BY LINDSAY SAINLAR
Staff writer

Cadets from Delta and Echo Company learned an important lesson in leadership from a four-star general on June 21 in Haszard Auditorium. Gen. Kevin P. Byrnes, Commanding General for the US Army Training and Doctrine Command, traveled to Fort Knox to participate in the Distinguished Visitor Program.

The DV program is an opportunity for distinguished military and civilian personnel to share with cadets leadership advice and skills

Byrnes worked as a gas station attendant for four years before deciding to join the Army. He was commissioned at the age of 19 and has been responsible for overseeing all training in the Army since November 2002.

Curious to hear about any of the cadets' concerns, Byrnes said, "Anything you want to talk about, I'll talk to you about tonight."

Byrnes enlightened cadets on the leadership standards the future leaders of the Army should adhere to and shared stories about the tenacity of brave soldiers who weathered the most recent storms in Iraq and Afghanistan.

He recounted the unselfish nature of some soldiers who declined gas masks when supplies were low to ensure that those soldiers with children and wives would stay protected.

"We have a terrific Army, and it's going to get better when you join our ranks," Byrnes said. "Young leaders are doing great things everyday."

Byrnes said young leaders of today have an advantage with the up-and-coming technology.

"We didn't grow up with the games we have now or the access to computers...you did and you can handle it, you're used to that environment," Byrnes said.

He said efficient leaders should follow the golden rule, try everyday to do what's ethically and morally correct and work hard to make their subordinates successful.

Good leaders, he said, trust their instincts and their NCO's.

He also insisted that cadets not only understand the seven Army values, but also feel them inside.

"You've got to believe them because you're going to have to infuse them in soldiers."

Byrnes said he was impressed with the quality of the Bold Leader Course and the training he saw performed earlier that day.

"I've been to a lot of universities and a lot of military posts and I've never seen anything that's so well done," he said. "I probably would have fought to be recycled to do that (Bold Leader) again if I were going to camp."

Byrnes believes he would have been a much more effective officer had he been trained with the equipment and courses available today.

"When its all said and done here, I hope you can look back on this camp and say first, it was a good experience; I learned something and hopefully in the future whatever you do... you can reflect back on your experience here at camp and be able to draw on those experiences."



Amber Sigman/Leader



Amber Sigman/Leader

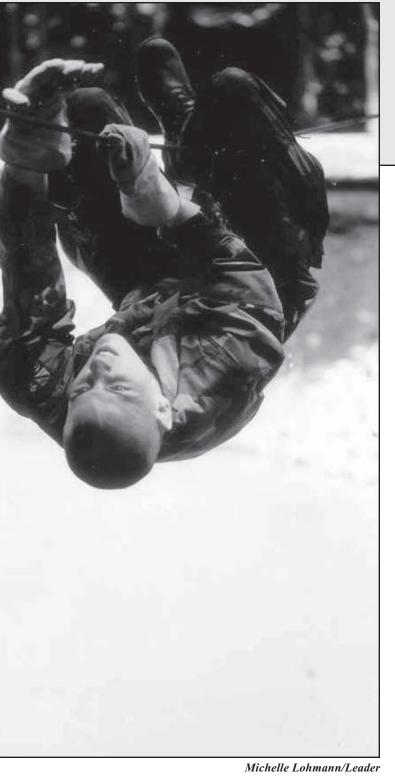
**Top:** Stephenb Saroncinski, 1/E/1-46 of Dickinson College, Taylor Endris 1/E/1-46 of St. mary's University, Brandon Whitis, 1/E/1-46 from University of Kentucky, Daniel Rothenbueler 1/E/1-46 from University of Wisconsin and Muhammed Shleibak, 1/E/1-46 of Columbus State University help a cadet unhook off of the

one rope bridge during stream crossing training. **Above:** Adrian Valdez, 3/D/1-46 from Texas A&M Corpus Christi, Mark Ingleton, 3/D/1-46 from Wake Forest, and Ruben Aguilan, 3/D/1-46 from University of Texas at El Paso, help set a rope bridge during stream crossing.

**Right:** Gina Viselli, 1/E/1-46 from San Francisco State University, crosses the two rope bridge



Tyler Pelan/Leader





Michelle Lohmann/Leader

# Stream Crossing Hanging by the seat of their pants

BY STEPHANIE TOONE
Staff writer

Dangling on a rope above a snake-filled creek, the cadets of Delta Company had to gather courage and mental strength.

After learning to tie knots, the cadets constructed and crossed a one rope bridge on dry land. Taking it up a notch, they were challenged to cruise across one, two and three rope bridges over a stream.

The challenge of stream crossing is more than the test of cadet's strength, balance and speed. Though these elements are needed, cadets also

have to be focused and confident to successfully complete stream crossing training.

Cadet Greg Smith, 2/D/1-46, University of Texas San Antonio, said he has always wanted to use the ropes to learn the proper technique of stream crossing. He loves the idea of getting wet and the opportunity for a challenge. Smith said there is reward in completing each task successfully. Still,

he added there is more to gain from stream crossing

"You gain confidence and leadership," he said. "If somebody's struggling, you can stand off to the side and cheer them on."

Smith said cadets feel that if they can master stream crossing they can master anything.

"It's always fun to get out here encouraging your other squad mates," Smith said.

Sgt. 1<sup>st</sup> Class Jeff Roper, safety NCO, said the favorite among cadets is the competition at the end of the event.

"The objective today is to have the competition

on the one-rope bridge to see what they learned," Roper said.

Roper said the platoons are awarded a steamcrossing streamer if they are able to construct, cross and disassemble a one-rope bridge in less than seven minutes.

Roper said the cadets gain a strong sense of teamwork from stream crossing. He also said it is very important for them to take directions from their peers in this event. Roper said the physical

challenges are no match for the mental challenges that the cadets must face.

"In tying the proper knots for the one-rope bridge," Roper said," they must remember to pay attention and remain focused."

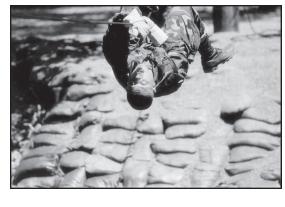
Once the cadets find the focus, Roper said they have fun with joining together as a team.

Second Lt. Alexa Revels, operations officer, said the team aspect of stream crossing teaches the cadets a lot.

"Since they're working in combined squads, they have to learn to work with new team members," she said.

Revels said stream crossing is difficult for cadets at first, but they usually have motivation and encouragement from other cadets to get them through it. With the struggle aside, Revels said the cadets eventually enjoy stream crossing.

"It's obvious they're having fun no matter how difficult it is for them," she said.



**Top:** James Wersal, 1/D/1-46 from Wentworth Military Institution, nears the end of the one rope bridge. **Left:** Josh Bartlett, 1/D/1-46 from Marion Military Instituition and Cliford Caughron, 1/D/1-46 from Oaklahoma State University, make their way across the three rope bridge. **Above Right:** Chris Brown, 1/D/1-46 from Marion

Military Institution crosses a one rope bridge. "My favorite part was hanging upside down like a monkey,"



Michelle Lohmann/Leade

Cadet Marzier Markel executes proper escape and evasion techniques with a low crawl. Markel's mother moved to the US in the 70s from Iran.

## Markel looks for new opportunities

BY STEPHANIE TOONE
Staff writer

Cadet Maziar Markel, 3/D/1-46, Califronia State Long Beach, said America has given him freedom, opportunity and the ability to have a life. The 22-year-old from Long Beach, Calif., said the opportunities and freedom of America allowed his mother, Kaeveh, to escape from Iran during the Revolution in 1979.

"You can't really have a life over there," he said, noting that there would be no opportunities available in Iran.

"This has really given me a new opportunity for not only me but my family and my future family."

Markel said his mother received a visa to come to America, so she could go to college. She escaped to Boston to live with a cousin right as the Revolution was beginning. Markel feels that in return for his freedom he should serve in the Army.

Markel said he was not always appreciative towards the U.S. Army or America. It took the tragedy of 9/11 to open his eyes to the importance of patriotism.

"Seeing the buildings fall, that was very traumatic," Markel said. "Just talking to people, many people were saying they would become Canadian if we declared war."

He said that the apathy and selfishness of others helped him realize his own carelessness. Markel said his own generation is responsible for the lack of patriotism. "My generation has no more love for the country," he said. "It's become very lazy and apathetic."

Though Markel admits he was once a part of the apathy towards America, he said that he is happy now that he can help the country by serving. He hopes to branch Aviation upon commissioning. He gives some of the credit to his grandfather, Retired 1st Lt. Louis Markel, for his interest in flying. Markel's grandfather flew medical transport airplanes in World War II

"I always respected and looked up to him," he said. "He is definitely an inspiration."

Markel said the support of his grandfather and his family has been great. His mother is happy that he wants to give back, but she also is worried.

"She's proud of the career choice, she's just worried safety wise," he said. "I mean obviously there are hazards involved."

Markel is not worried about safety issues. His life motto is Carpe Diem-Latin for seize the day. After the death of loved ones, Markel said he learned a lot.

"Life is so precious," he said. "Everyday here is a gift."

Markel is living life to the fullest everyday. He has skydived 15 times, and he has a list of 50 things to do before he dies. A couple of items on the list include riding a bike on the Great Wall of China and riding a crab boat in Alaska.

Markel said he tries not to take life or people for granted.

"I live by the Golden Rule. I treat everybody in the highest manner," he said.

### Second Lt. enjoys life as a commissioned officer

BY STEPHANIE TOONE
Staff writer

St. Andrews, Jamaica native 2<sup>nd</sup> Lt. Theresa Francis-Scott said she enjoys life at the Leader's Training Course, but misses dishes like yucca, black beans and rice and fried plantains from her Cuban-Jamaican roots.

Francis-Scott said being raised in Miami surrounded her with many different cultures, but traveling to places like Germany as an enlisted soldier taught her even more about diversity. The 30-year-old mother of two is the squad-training officer for the third squad, second platoon of C, 1-46. She learned a lot in her six years of enlistment and gained opportunities after changing her direction to Army ROTC and becoming an officer.

Francis-Scott said that there are differences between being enlisted and being commissioned. She said there is more rigorous training in basic training. Being enlisted taught her discipline and respect. Primarily, she gained respect for the non-commissioned officers.

"The NCO's are the backbone of the military in my opinion," Francis-Scott said. "I told the members of my squad that you have to keep in mind who's training you."

Though she had respect for non-commissioned officers, Francis-Scott wanted a different path.

"I needed money for school, so I figured if I was going to be in the military I'd rather be an officer," she said.

Francis-Scott applied for and received a Green to Gold scholarship. She earned a degree in food and animal science from Tuskegee University in Tuskegee, Ala. in 2002. She plans to become a clinical laboratory scientist. She hopes being a part of the Army Medical Service Corps will open a door to her ultimate goal.

"Personally, I'm trying to get to the CDC," Francis-Scott said.

At the Center for Disease Control, Francis-Scott hopes to research prevention of infectious and deadly diseases. She hopes to get her master's degree in entomology with the Clinical Laboratory Officer's Course provided by the Army. This online course will allow Francis-Scott to specialize in the preventive medicine side of entomology.

Beyond her career aspirations, she has two inspirations to do well in whatever she does- her children, Shaihi, 3, and Azana,1.

"They're the reasons why I push even harder, so they won't have to push so much," Francis-Scott said.

She said her other drive is her want to do her job and doing it well.

"I want to get it done right, so my kids can say mom didn't brown nose her way up the ladder. She did it on her on," Francis-Scott said.

Though she misses her children, she knows that they are in good hands.

"The thing that makes me feel good about it is that they're with their father," she said.



Michelle Lohmann/Leader

Second Lt. Theresa Francis-Scott watches over cadets in 2/C/1-46 during the land navigation exercise for LTC. Francis-Scott enlisted in the Army before receiving a Green to Gold scholarship to attend Tuskegee University in Alabama.

Her fiancé, Fredrick Shamery, is with the children in Alabama. Francis-Scott said she misses Shamery, whom she calls "old man", but her busy schedule with the cadets leaves little time to think about how much she misses him.

After LTC is over, Francis-Scott said she will go to Officer's Basic Course at Fort Sam Houston, San Antonio, Texas. There she will be trained in her field of study.

Francis-Scott loves her individuality, her family, and her job. When she's not out with Charlie Company, she is doing yoga or having her own personal time. Second to the Army, Francis-Scott said she would love to be a dancer.

"If I knew how to do a split, I wouldn't be here," she laughed. "I'd be at Alvin Ailey's Dance Studio."

## Richie aims high, shoots for goals, scores

BY LINDSAY SAINLAR
Staff writer

Standing 5-foot-6 on a basketball court, Cadet Kayla Richie, 3/C/1-46, Missouri Valley College, knows her goals aren't out of reach — and she can jump a 33-inch vertical to reach them if she has to.

Born in Dayton, Ohio on October 7, 1982 and raised in Hawaii, Richie plays the forward position on her MVC NAIA-2 basketball team and hopes to play for the Women's All Army Basketball team one day.

"When I was 16, I was in church and it was prophesized that I was going to play basketball professionally and this was right before the league (WNBA) came out. That's what I've been going for ever since, that's all I want to do," Richie said.

She wants to play for the New York Liberty and follow in the footsteps of Teresa Weatherspoon of the NY Liberty and Betty Lennox of the Cleveland Rockers, but Richie knows she would have a hard time walking around in their shoes.

"Usually women's shoes are too narrow, my feet are kind of wide," Richie laughed.

Richie said she thinks playing basketball for the Army would be a good stepping-stone in her pursuit of WNBA stardom.

"In the Army they're fit, they're in shape, they know what they're doing and they're not lolly-gagging around," she said. "And if I'm in the Army, I can actually do some good and help while we're going through the things were going through."

"I know if I don't do this, then I'd be just another person sitting around doing nothing, staying around the house and I really want to branch out and do things that make me productive."

Through the Leader's Training Course, Richie has learned that her assists aren't just needed on the basketball court.

"There's a lot of things to do," Richie said.
"You can help somebody, mentor somebody and show them new ways to look at things."

She hopes to apply her new leadership

She hopes to apply her new leadership training to her basketball team at MVC.

"The last couple of years, I haven't really taken charge or tried anything really strong on the team because I've been trying to feel up my way as a freshman and sophomore," she said. "Now I think I can really come in and establish a foundation with some of the girls and maybe try to be team captain."

Richie said LTC has forced her to do more than she thought she ever could. She panicked on the high dive during water survival training. She said the fact that she was blindfolded, on a high surface and holding a rifle brought a single tear to trickle down her cheek.

"With the stuff they make us do, you're like 'I can't do this,' and then you get out there and you really do it and you find that there are things within yourself that you haven't even tapped into yet."

Since being at LTC, Richie said she has made a three-minute improvement on her PT test. Within one week, after making a PT plan, Richie brought her two mile time from 20:45 down to 17:40.



Tyler Pelan/Leader

Cadet Kayla Richie is enhancing her leadership skills here at LTC this summer. She is already a leader on and off the court at Missouri Valley College.

With graduation pending, Richie is already making plans for her arrival at home. She plans on sleeping the first day she gets back and has already planned her first meal.

"I want Chinese food really bad," Richie said as visions of beef and broccoli, wontons and orange chicken danced in her head.

As she exchanges e-mail addresses and mailing addresses with the friends she's

made in the past couple weeks, she offers advice to arriving cadets:

"When you first come, don't try to jump out and be in charge. Sit back and listen because some of the things you think you know, you really don't have a good foundation on. Learn from the people around you and then when you get it, take charge and step forward."



Michelle Lohmann/Leader

### Good Eatin'

Shanna Wetzel, 2/C/1-46, begins her first meal at Bold Leader. Cadets participating in the six-day course eat MREs, one hot dinner prepared by LTC cooks and other hot dinners cooked by the cadets during the training exercise.

## McKnight speaks to cadets on leadership, experiences

BY GINA VAILE

Assistant Editor

Leadership advice is an important aspect of LTC for cadets. While contemplating a possible career in the U.S. Army, cadets need to know as much information as possible from leaders who have already 'been there.'

On June 26, retired Col. Danny McKnight received a standing ovation for the stories and advice he provided to the cadets of Alpha, Echo and Delta companies and the newly commissioned lieutenants that filled Haszard Auditorium.

"You're the most important part of America," he told the cadets. "That's what it's all about ... our future is you."

McKnight was instrumental in the rescue of soldiers during the raid in Mogadishu, Somalia in October of 1993.

"We were not going to leave our American soldiers out there," he recounted of the rescue. McKnight spoke for a great length of the

camaradere and brotherhood the Army has.
"We didn't stay out all night because we were trapped," he said. "but because the pilot was trapped. We stayed out there because we're not leaving a fallen camarad behind."

McKnight advised the future leaders in the audience to always remember the seven Army values and adhere to them daily in their lives and operations as U.S. officers.

According to McKnight, officers in the Army "weren't born a great leader, they had to be willing to learn."

McKnight told cadets at some point they will have to make the hard correct decision versus the easy wrong decision.

"The commitment is to take care of soldiers," he said. "Leading the soldiers with the seven Army values in mind.

McKnight served in the Army for 28 and one-



Michelle Lohmann/Leade

Retired Colonel Danny McKnight spoke to cadets June 26 in Haszard Auditorium.

half years before retiring.

He was commissioned as an Infantry 2nd Lt. at Florida State University after graduating as a Distinguished Military Graduate in 1973, with a bachelor's of science in Management and a master's degree in Higher Education Administration.

He completed OBC, Airborne School and Ranger School before he was assigned of the Mountain Ranger Camp in 1974.

McKnight has been awarded a Bronze Star; the Legion of Merit with two Oak Leaf Clusters; the Purple Heart; the Meritorious Service Medal with five Oak Leaf Clusters; the Armed Forces Expeditionary Medal with Arrowhead and Bronze Star; the Combad INfantryman's Badge; the Ranger Tab; Master Parachutist Badge with Bronze Star and the Pathfinder Badge.

## Leaders in Action

### Bold Leader capstone of LTC, start of something new

# Bold Leader exercises new skills

From page one

Tracy Davidson, the CMT for 1/A/1-46 ( $1^{st}$  squad). "Through it all we guide the cadets with emphasis on the 16 leadership dimensions."

The cadets of  $1/A/1-46(1^{s}$  squad) started their journey with a one-mile ruck march into the woods and setting up camp at Where Eagles Dare. It would mark the start of their six day adventure at Bold Leader and the grand finale of LTC.

From the start, cadets began working as a unit, completing tasks such as guiding blind-folded squad members up a 55-foot climbing wall.

Cadets quickly overcame their fear of heights as they made their way up the climbing complex.

"It was seriously more scary to come down than go up," said Jarmillo, 1/A/1-46, University of Texas Pan American. "You just have to trust your belay team."

After two days at Where Eagle Dare, the 1st squad cadets made their way over to Bold Warrior. There they exercised their knowledge of rappelling in the rock quarry before engaging in a five and one-half mile ruck march through the woods and stopping at camp where they battled it out with 1/A/1-46 (2nd squad) in a gutsy game of paintball.

"It is definitely challenging—I was really surprised," said Stephanie Thibodeau, 1/A/1-46, University of North Carolina-Chapel Hill. "I love this stuff."

To cap off 1st squads Bold Leader FTX, they traveled to Call of the Wild where they gathered skills in wilderness survival, escape and evasion and water-operations

Kaare Wagner, 1/A/1-46, from Northern Arizona University thought Bold Leader was a definite highlight of his LTC experience.

"Bold Leader is far more fun than any other aspect of LTC—hands down," he said. "If you can get through Bold Leader—your golden."





Michelle Lohmann/Leader

The first squad of 4/A/1-46 leads the way to the end of the Zodiac raft race. Their winning time of 13:44 earned them the fastest time in Alpha Company.

### Creativity key in water operations

BY NICHOLAS STOUT
Staff writer

alking through the woods, wearing full battle dress, carrying a 45 pound ruck sack in 95 degree heat, cadets at LTC agree—the heat is absolutely intense.

Needless to say, cadets don't get a lot of opportunities to cool off, but out at Call of the Wild, one of the training sights of the Bold Leader field training exercise, one crisp, cool opportunity does exist. Thanks to water operations, cadets of Alpha Company mixed training with a chance to cool off.

Water operations is an important portion of the Bold Leader experience, where cadets spend the day learning to build rafts out of 55-gallon drums, plywood and rope; learn to capsize a raft, then climb back in and build floatation devices out of field gear.

"This challenges them (cadets) to think creatively and think outside the box," said Maj. John Williams, the officer in charge of Call of the Wild. "This really develops teamwork and conceptual thinking among cadets."

One aspect of the training that appealed to cadets was the raft race that cadets and their squads took part in. Each squad was instructed to take a raft and carry it as a team over to the lake before engaging in a one-fourth mile trip around the lake. Midway through the trip, the squads were directed to capsize their raft and climb back in. The fastest time won the race.

Through the exhausting and emotional race cadets battled through, the raft race was a chance for cadets to enjoy themselves, according to Alpha cadets.

"It's cool—meaning we actually got to go in the water for the first time," joked Joseph Woda, 4/A/1-46, from Marshall University. "This was something to cool down in and get the competition going."

Cadets of 4<sup>th</sup> platoon, Alpha Company, 1-46 (1<sup>st</sup> squad) took the honors in achieving a time of 13:44, the fastest time in Alpha Company.

It's awesome out here," said Janet Amezcua, 4/A/1-46, San Diego State University. "We have gone a long way to get together as a group."

As acting squad leader of 1<sup>st</sup> squad, Amezcua said events such as the raft race get the squad members a closer relationship.

"This is good because we work and function as a team out there."



**Top:** Josh Daughtery, 1/A/1-46 from james Madison University, heats some water and lathers up for a shave at Bold Leader.

**Right:** Julio Rosado, 4/A/1-46, practices crossing a one rope bridge before he continues on to the ropes course.

**Above Right:** Shawn Holland, 1/A/1-46 from Appalachian State, yells out while swinging through the air on the swing by choice at Where Eagles Dare site of Bold Leader.

Photos by Michelle Lohmann/Leader

